

Mai Mohamed Farid Hussien ElShakankery

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PROFILE

- 15 years of increasing responsibilities in the fields of social protection, health financing, and actuarial studies with extensive experience in the governmental sector and public affairs.
- Possess a solid background in business management and policy areas of health care and social protection.
- Working closely with the high-level decisions' makers in the Government.
- Led ambitious social protection reforms and prepared consolidated financial strategies and budgets.
- Carried out the actuarial study on the financial impact and sustainability of the new Universal Health Insurance system. Currently leading the implementation of the project at the Ministry of Finance.
- Led the negotiations and full implementation of multiple donor-financed projects.

KEY SKILLS

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| ▪ Universal Health Insurance Strategies | ▪ Legislative affairs & Drafting Laws |
| ▪ Actuarial Analysis | ▪ Project Management |
| ▪ Risk Management | ▪ Media/crisis communication |
| ▪ Strategic Management | ▪ Strong interpersonal skills |
| ▪ Financial Management | ▪ Staff development |

EXPERIENCE

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| November 2022 - Present | <p>Chief Executive Officer of the Universal Health Insurance Authority</p> <ul style="list-style-type: none">▪ Supervising the translation of UHIA's strategy to programs and projects▪ Developing strategic plans and coordinating with various stakeholder to prepare the rollout plan for the Universal Health Insurance System▪ Delivering high-level technical reports on the latest strategic and operational developments in the Universal Health Insurance System▪ Managing Universal Health Insurance Authority's day-to-day activities |
| August 2021 - December 2022 | <p>Advisor for Strategic Affairs to the Universal Health Insurance Authority Board of Directors</p> <ul style="list-style-type: none">▪ Formulated the strategy for the Universal Health Insurance Authority for the period 2023 - 2026▪ Submitted proposals to develop the Authority's performance in the short and long term supported by practical expertise▪ Assisted the Board of Directors with regard to aspects of financial and technical support for the Authority offered by international and local organizations▪ Evaluated the plans and programs proposed by UHIA's executive management in light of the actual implementation of the Universal Health Insurance System |

- October 2021 - Present
- Project Manager of the Project Management Unit for “Supporting the Universal Health Insurance in Egypt” at the Egyptian Ministry of Finance
- Managing and overseeing the technical, financial, and procurement activities of the “Supporting the Universal Health Insurance System in Egypt” Project financed by the World Bank and the financing agreement CEG107702K between the AFD and the Government of Egypt
 - Ensuring timely and satisfactory delivery of the progress, environmental and social, and financial reports
 - Maintaining a professional and effective level of coordination between and cooperation with UHIS agencies and other external stakeholders
 - Coordinating with and between development partners supporting the Universal Health Insurance System such as the World Bank, AFD, JICA, and the World Health Organization
- November 2018 - August 2024
- Associate Minister of Finance for Economic Justice, Egyptian Ministry of Finance
- Developing a strategic framework for the social protection system and subsidies programs reforms
 - Delivering high-level technical reports to survey and analyze public spending on human development sectors
 - Participating in the preparation of studies to analyze the efficiency and effectiveness of public spending and its impact on poverty and inequality in the sectors of social protection, education and health
 - Acting as the main focal technical focal point for Public Expenditure Review for human development sectors as well as the process evaluation for the Universal Health Insurance System in collaboration with the World Bank
 - Representing the Ministry of Finance in the new round of the National Health Accounts in collaboration with the World Health Organization
 - Supervising and participating in the preparation of the new round of the actuarial study of the Universal Health Insurance System
 - Preparing technical opinions on draft strategies, programs, and proposed laws in the human development sectors
 - Assigned as a subject matter expert for managing Universal Health Insurance System file at the Ministry of Finance
 - Acting as the official media spokesperson for the Ministry of Finance for the file of social protection and human development
- November 2014 - August 2024
- Executive Director of the Economic Justice Unit, Egyptian Ministry of Finance
- Supervising a team of 7 members working in the Unit
 - Managing and overseeing all tasks assigned to the Unit
 - Monitoring the development and implementation of social protection and health
 - Conducting actuarial and financial studies for national projects such as the pensions system and the social health insurance
- Sep 2009 - Nov 2014
- Financial Analyst - Deputy Minister Office, Egyptian Ministry of Finance
- Social Health Insurance Program: Project Supervisor**
- Member of the National Committee for drafting the Egyptian Universal health insurance (UHI) law.
 - Carried out an actuarial study on the financial impact and sustainability of the

new social health insurance system.

- Developed an expert level understanding of the following, through online training, group sessions, or one-on-one training with others in a more senior role:
 - Health insurance and Benefits products, services and technical tools; underwriting and actuarial skills.
 - Actuarial projects management
 - Mentorship and training more junior staff on the above
- Supervised the delivery of financial reports, and managed the actuarial analysis process by reviewing the analytical program implemented by the actuarial analysts
- Handled daily operational requirements as per the Minister's of Finance directives

Cash Transfer Program: Project Coordinator

- Coordinated with a team of experts to produce a targeting mechanism for the program.
- Worked on the financial and procurement aspects related to the operation of the program.
- Participated in the implementation of the program design to be able to later assess the expected financial impact

Aug 2007 -
Sep 2008

Assistant to the Pension Reform Advisor, Egyptian Ministry of Finance

- Acted as both technical and administrative assistant
- Participated in drafting the social Insurance and pensions Law
- Established the public tender to actuarial study for the Social Health Insurance Reform Program
- Arranged meetings, workshops, and trainings
- Handled HR issues such as hiring procedures, vacations, remuneration packages

Sep 2006 -
Sep 2008

Part-time Teaching Assistant at the Mathematical and Actuarial department, the American University in Cairo

Modules included:

- Stochastic Modelling 1
- Stochastic Modelling 2

June 2007 -
Aug 2007

Senior Technical Officer (Technical department), NSGB Life Insurance Egypt

- Responsible for the productions of all technical issues such as actuarial valuation, reserving, pricing, defining premium rules, reinsurance calculations, and all other actuarial activities
- Assisted the Chief Actuary to ensure that all technical and actuarial aspects were met
- Prepared, monitored and updated technical reports
- Ensured all formulate the IT system applied matched with the rates in the technical reports
- Prepared and checked periodically on reinsurance bordereaux
- Participated in calculation of profit sharing
- Conducted profit testing
- Prepared yearly statement on each treaty.
- Prepared the annual and quarter reports sent to the Egyptian Insurance Supervising Authority EISA.

PUBLICATIONS

Khalifa, AY, Jabbour, JY, Mataria, A, Bakr, M, Farid, M, Mathauer, I. "Purchasing health services under the Egypt's new Universal Health Insurance law: what are the implications for universal health coverage?" *Int J Health Plann Mgmt.* 2022; 37 (2): 619- 631. <https://doi.org/10.1002/hpm.3354>

ACKNOWLEDGEMENTS

Measuring the Redistributive Impact of Fiscal Policy on Inequality and Poverty in Egypt - World Bank Report (Forthcoming)

Egypt National Health Accounts: Establishing an Expenditure Baseline to support Egypt's Healthcare Reform - World Health Organization Report (Forthcoming)

Egypt Public Expenditure Review for the Human Development Sectors - Social Protection, Education and Health - World Bank Study: September 2022

Mathauer, I., Khalifa, A., & Mataria, A. Implementing the Universal Health Insurance Law of Egypt: What are the key issues on strategic purchasing and its governance arrangements? - World Health Organization Health Financing Case Study NO.13: 2019

CONFERENCES 2022 - March 2023

- Arab Public Health Association 3rd International Conference: Health Sector Transformation after COVID-19: Challenges and Opportunities for Public Health - Speaker
- 1st Annual Arab Health Economics Meeting: Evolution of Health Economics in Arab countries - Speaker
- 1st Regional Conference on Social Care System Reform: Social Care Policies for Social Security - Speaker
- Arab Health Conference by Emirates Health Services (EHS)
- Prince Mahidol Award Conference 2023: Setting a New Health Agenda - at the Nexus of Climate Change, Environment and Biodiversity - Keynote speaker
- WHO EMRO UHC 2022: Primary Health Care for Universal Health Coverage and Health Security in the Eastern Mediterranean Region - Speaker
- G20 Meetings 2022: 1st Joint Finance-Health Task Force Meeting - Speaker
- World Bank Event: Health Financing - From Double Shock to Double Recovery - Technical Update "Old Scars, New Wounds" - Speaker
- AFD and International development finance club (IDCF) COP27 side event: Financing the social protection dimension of climate policies - Speaker
- World Bank COP27 side event: Evidence to action: Responding to climate-related health risks- Speaker
- AlAhram 3rd Annual Conference for Medicine and Drugs: Drugs and Healthcare in the new republic- Speaker
- International Labor Organization High-level policy dialogue on Jobs, Skills Development, and Just Social Protection - Speaker
- Joint World Bank and Ministry of Finance Launch of the Public Expenditure Review (PER) for Human Development Sectors Event - Speaker
- 6th Annual Health Financing Forum organized by the World Bank, USAID, and Global Finance Fund - Speaker
- Joint World Bank and Ministry of Finance Webinar on e-Governance, Information Technology, and Cost Containment -Webinar Moderator

BOARDS OF DIRECTORS MEMBERSHIP

- Financial Intermediary Fund for Pandemic Prevention, Preparedness, and Response - Principal Member of the Egyptian seat as a Sovereign Co-investor
- The Egyptian Health Board established by the Egyptian Presidential Decree No.12 for 2022
- eHealth for operation of health technology and digital solutions
- Nasr City Association for Development and Social Welfare

NATIONAL COMMITTEES

Head of the following committees:

- Committee established by the Prime Ministerial Decree No. 1679 for the Year 2021 for reviewing the targeting criteria and elements of determining the vulnerable categories in applying the provisions of the Universal Health Insurance System
- Committee established by the Prime Ministerial Decree No. 1102 for the Year 2021 for studying the legal, executive, and technical procedures necessary for the advancement of the Universal Health Insurance System

Member in the following committees:

- The Standing Committee for the Pricing of Medical Services established by the Chairman of the Universal Health Insurance Authority Board of Directors Decree No. 23 for the year 2020 and reestablished by the Chairman Decree No. 87 for the year 2022
- The Steering Committee established by the Ministerial Decree No. 368 for the year 2022 for the update of the actuarial study for the Universal Health Insurance System
- Committee established by the Prime Ministerial Decree No. 890 for the year 2021 to develop a social care and insurance system for the irregular workers
- The two technical committees established by the Prime Ministerial Decree No. 1305 for the year 2020 to review and evaluate the procedures of the contributions, copayments, and the revenues of the Universal Health Insurance Authority
- The Insurance Affairs Committee established by the Chairman of the Universal Health Insurance Authority Board of Directors Decree No. 15 for the year 2020
- Committee established by the Ministerial Decree No. 709 for the year 2018 to develop the provider payment mechanism for the Universal Health Insurance System
- Committee established by the Ministerial Decree No. 124 for the year 2018 regarding the formation of a higher committee to study the financial aspects of implementing the new Universal Health Insurance System
- The committee established at the Ministry of Justice to revise some of the provisions of the Universal Health Insurance Law
- The National Committee for drafting the Social Health Insurance System

Technical secretariat of the following committees:

- Committee established by the Prime Ministerial Decree No. 2540 for the year 2021 for developing and governing the subsidy system in Egypt
- The Steering Committee established by the Ministerial Decree No. 514 for the year 2021 for the Universal Health Insurance System Projects financed by the International Bank for Reconstruction and Development and the Agence Française de Développement
- Committee established by the Prime Ministerial Decree No. 707 for the year 2018 to set the standards for targeting the vulnerable groups in the provision of the Universal Health Insurance Law
- The Steering Committee established by the Ministerial Decree No. 425 for the year 2016 for the update of the actuarial study for the new Universal Social Health Insurance System

EDUCATION

Master's in Applied Actuarial Science
University of Kent, UK, November 2009

Diploma in Actuarial Techniques
Institute of Actuaries, May 2011

Bachelor of commerce (English section)
Cairo University, Egypt, July 2005
Major: Actuarial science
Grade: Very Good with an honor degree.

High School, Egyptian Diploma
Victory College Maadi, Cairo, June 2001

LANGUAGES

English - Fluent in spoken and written
Arabic - Native